



R&D Day March 24 2026

amorphOX[®]

Management team leading a streamlined organization with presence in Sweden and the US



Nikolaj Sørensen
President and CEO

Employees after
Zubsolv® US transition:

 ~55
 5



Fredrik Järsten
EVP CFO & Business
Development

- Staff functions
- Finance
- Business and Corporate Development



Robert Rönn
SVP Head of R&D

- Pharmaceutical and analytical development
- IP
- Exploratory work with new substances



Cecilia Coupland
SVP Head of Operations

- Project Management
- QA
- Supply
- Procurement



Ed Kim
Chief Medical Officer

- OX390 and BARDA interface
- Medical and clinical strategies development programs



Lisa Moore
SVP Product &
Portfolio Strategy

- Commercial assessment of projects and portfolio strategy
- Commercial planning
- US Government Affairs

Agenda

9.30-9.45	Strategy & value creation	Nikolaj Sørensen, President and CEO
9.45-10.00	AmorphOX® platform insights	Robert Rönn, SVP Head of R&D/ Cecilia Coupland, SVP Head of Operations
10.00-10.15	AmorphOX® expansion & partnerships	Lisa Moore, SVP Product and Portfolio Strategy/ Robert Rönn
10.15-10.30	OX640: Best-in-class epinephrine	Lisa Moore/ Cecilia Coupland
10.30-10.45	Break	
10.45-11.00	OX390: Medical countermeasure program	Edward Kim, Chief Medical Officer
11.00-11.15	Emerging overdose threats – expert view	Mark A. Smith, PhD Davidson College, NC, US. ¹
11.15-11.30	Business development & value model	Fredrik Järrsten, EVP and CFO, Head of Business Development
11.30-12.00	Q&A, incl. closing remarks	



9.00-9.30
Registration &
Breakfast

12.00
Lunch to be served

¹ Dr Smith will attend through a prerecorded video

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Shaping Orexo's future:

Strategic priorities and value creation



Nikolaj Sørensen
President and CEO

Rooted
in science,
proven in
market

orexo

Sale of Zubsolv enables a transformation of Orexo

Divestment of Zubsolv® US rights

- Zubsolv US rights sold to Dexcel
- USD 91 m
 - Up to USD 16.8 m in earn-out
 - Majority of US employees to join Dexcel



Streamlining the operations

- Restructure organization
- Stepwise restructuring as service obligations to Dexcel conclude
 - Severance and LTIP vesting
 - Exit supplier contracts
- Restructure balance sheet
- Corporate bond redemption
 - Zubsolv rebates and return reserves
- Resolve DOJ investigation
- Seek settlement resolution

Transformation

- Drive global leadership in amorphous powder for drug delivery
- Advance projects to value inflection.
- Expand partnerships for the AmorphOX® technology

Building a new company on a strong heritage...

Heritage in numbers



4 drugs developed from idea to market¹



Markets with approval

> 25

Long experience from partnering



1. Of which three are develop based on the first-generation drug dilivery platform – the sublingual

Innovation by numbers



amorphOX[®]

8

Years of experience with AmorphOX technology

> 500

AmorphOX-based formulations under research

5

Clinical trials conducted with AmorphOX

>100

Patents granted and submitted

30 yrs

of experience developing improved pharmaceuticals based on proprietary drug delivery technologies.

novoholdings

Investing to benefit people and the planet

- largest shareholder at 26 %

SEK 912 m

Cash position Dec. 31 2025

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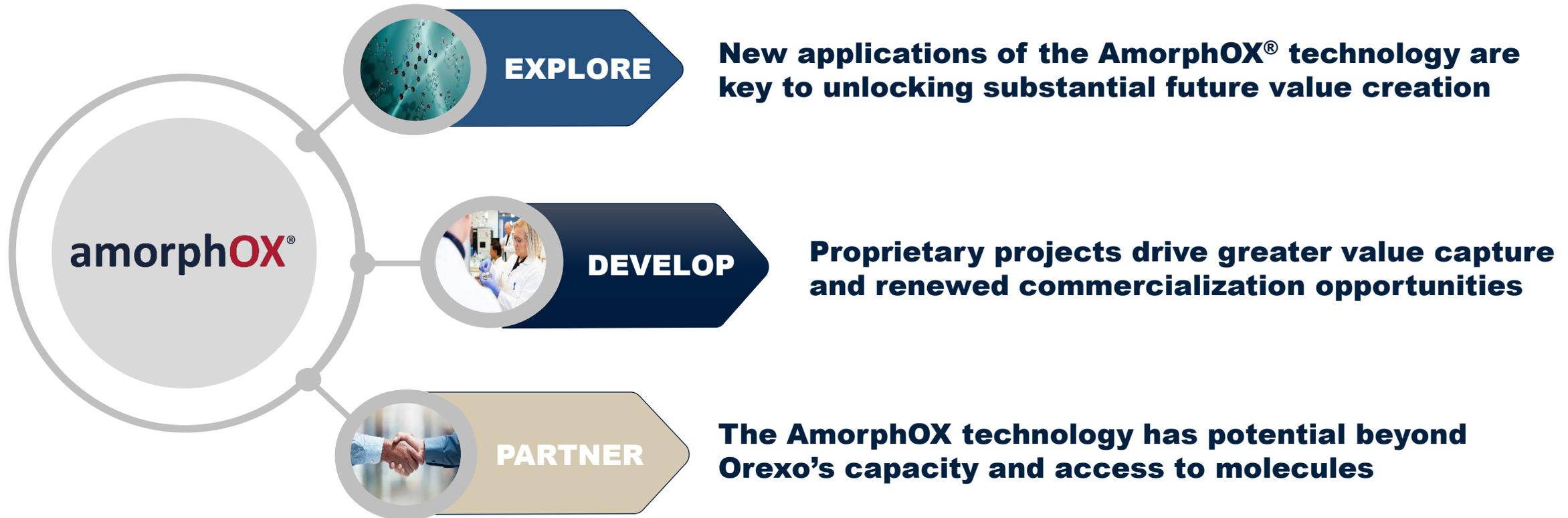
With 8 years of research the AmorphOX[®] technology is today the foundation of Orexo

amorphOX[®]

AmorphOX[®] is a powder-based formulation technology that enables new and more effective solutions for the administration, manufacturing, and distribution of pharmaceuticals.

- ✓ **Versatile applications**
- ✓ **Superior bioavailability**
- ✓ **Stabilizes peptides and biologics**
- ✓ **Needle-free delivery**

3 strategic focus areas to maximize value of the AmorphOX technology





New applications of AmorphOX key to unlock substantial future value

Explore new AmorphOX® applications

- From incremental gains to transformative drug delivery
- New applications driving projects, partnerships, and proof-of-concept
- Platform optimization to expand capabilities and IP

Current focus

- GLP-1 agonists/peptides – improving bioavailability
- Vaccines/proteins – expanding partner and academic collaboration

Status: promising start

- ✓ **Positive first in-vivo results**
 - Higher nasal absorption of semaglutide vs. Rybelsus®
 - Positive immune response (Abera collaboration)
- ✓ **Further in-vivo studies with optimized formulations**
- ✓ **New patents expanding AmorphOX beyond nasal delivery**

**DEVELOP**

Proprietary projects with greater value capture and renewed commercialization opportunities

Zubsolv® transaction supports funding to key value inflection points

- Izipry™ progressed to approval to remove FDA uncertainty
- OX640 de-risked by strong data and manufacturing synergies, with significant upside in pivotal trials
- OX390 awaits nasal uptake proof-of-concept from in vivo and clinical trials.

Partnering to enable global presence and financing

- Commercial partners for global reach and co-financing
- Potential for US commercialization role for Orexo

Status: Approaching FDA filings in
2026 & 2028

- ✓ **Izipry on track for FDA refiling in Q3 2026**
- ✓ **OX640 on track to initiate its first pivotal trial in Q4 2026**
- ✓ **OX390 with ongoing first in-vivo studies evaluating the initial formulation and nasal uptake of atipamezole.**



AmorphOX with potential beyond Orexo's capacity and access to molecules

Partner the AmorphOX® technology

- Rapid feasibility testing enabled by a broad, validated molecule library
- Applicable to both proprietary partner APIs and well-known APIs outside Orexo's priorities
- Reduces development risk and contributes to cover costs

Partnership model

- Partnerships typically start with low-resource feasibility studies
- Provides access to new APIs, new data, and additional proof of concept before full development decisions.

Status: expanding the reach

- ✓ **Multiple feasibility studies ongoing and completed with potential partners**
- ✓ **Studies using AmorphOX alone or combined with new APIs and other technologies**
- ✓ **Orexo plans to strengthen business development to expand reach and the partnering pipeline.**

Several value opportunities short, medium and long term

	2026	2027	2028	2029 and beyond
Launched	<ul style="list-style-type: none"> Zubsolv® EU 	<ul style="list-style-type: none"> Zubsolv US earn-out 	<ul style="list-style-type: none"> Zubsolv US earn-out 	
Izipry™	<ul style="list-style-type: none"> Q3 FDA filing 	<ul style="list-style-type: none"> Q1 FDA approval Partnering 		
OX640	<ul style="list-style-type: none"> Q4 pivotal trial start 	<ul style="list-style-type: none"> H1 trial results Start final pivotal trials 	<ul style="list-style-type: none"> Outcome final pivotal trials FDA/EMA submission 	<ul style="list-style-type: none"> 2029 FDA/EMA approval
OX390	<ul style="list-style-type: none"> Q2 in-vivo study results 	<ul style="list-style-type: none"> BARDA financing stage 2 	<ul style="list-style-type: none"> First clinical study 	<ul style="list-style-type: none"> Continued clinical studies, FDA review process, submission and approval
Explore GLP-1 agonist / vaccines	<ul style="list-style-type: none"> Additional in-vivo studies 	<ul style="list-style-type: none"> First human studies (if in-vivo are successful) 	<ul style="list-style-type: none"> Development plan 	<ul style="list-style-type: none"> Continued clinical studies, FDA review process, submission and approval

Partnering is a continuous process for all projects without specific target dates



Global leadership and growth

Company key objectives

Building global leadership in amorphous drug delivery

Strategic pillars to reach key objectives

▶ Drive global leadership in amorphous powder for drug delivery

- Accelerate R&D and internal expertise in amorphous powder drug delivery
- Expand biomolecule research in peptides and proteins
- Strengthen academic and KOL partnerships

▶ Advance projects to value inflection

- Fund proprietary projects to value inflection
- Enforce go/no-go decisions to optimize speed and resources
- Drive proactive out-licensing with pharma partners

▶ Expand partnerships for the AmorphOX technology

- Partner to unlock AmorphOX value
- Lower risk and cost through partner funding
- Capture upside via royalties and milestones

AmorphOX: A unique opportunity to transform drug delivery of biomolecules in an established scalable commercial supply chain.



Robert Rönn
SVP Head of R&D

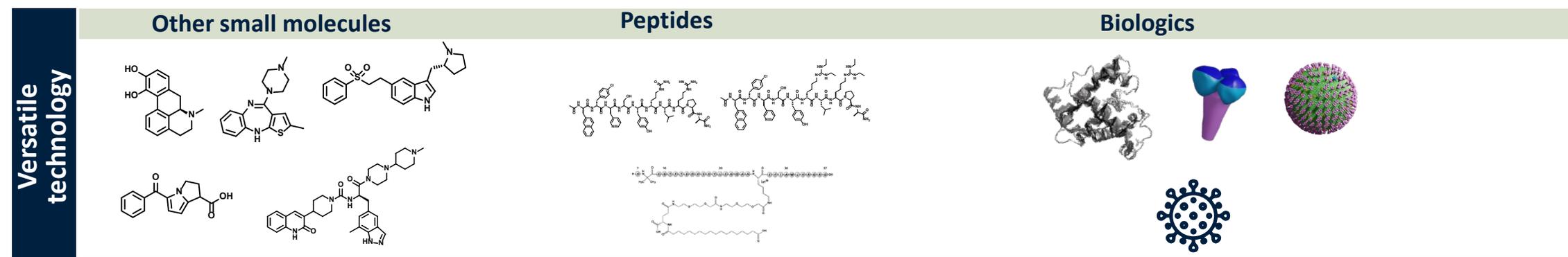
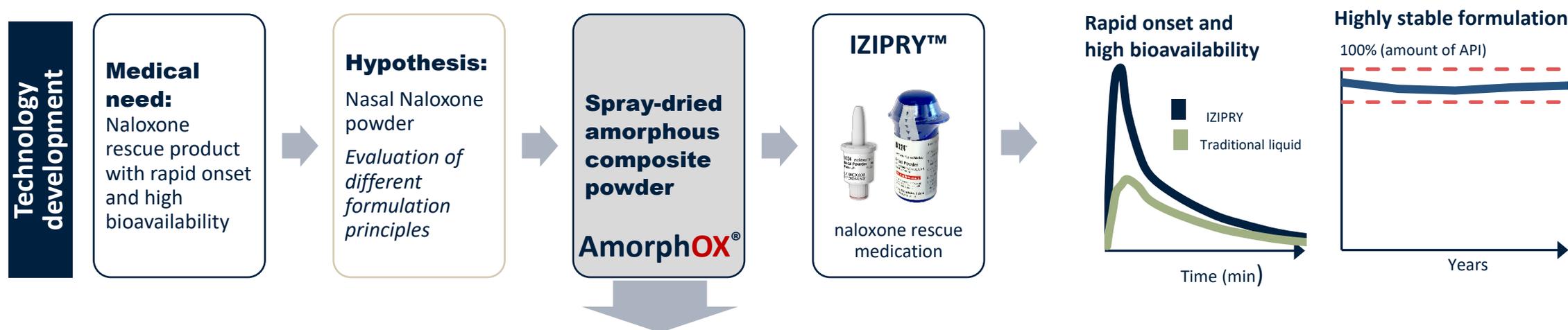


Cecilia Coupland
SVP Head of Operations

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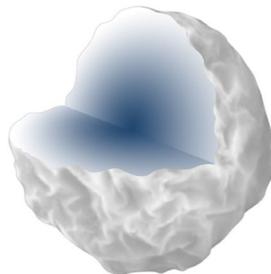
From product idea to next-generation drug delivery technology – AmorphOX



The foundation of AmorphOX: Structure, process and IP

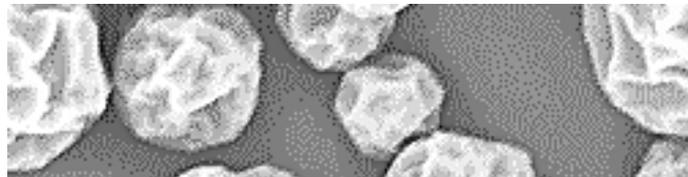
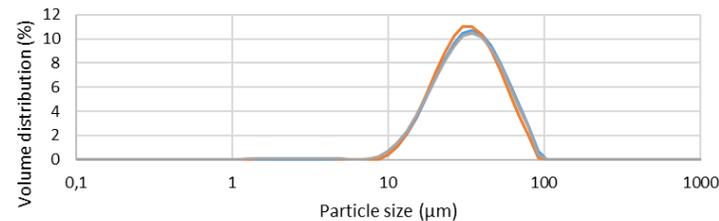
Powder consisting of amorphous composite particles

- Unique combination of drug and excipients
 - Disaccharide
 - Polymer
 - Permeability enhancer (optional)
 - Other excipients (optional)
- Amorphous
- Monoparticulate



Manufactured by spray-drying

- Control of particle size
- Continuous, scalable process



Extensive IP protection

- Numerous patents and patent applications
- Still evolving
- Current protection ranging from 2039 to 2047
- Know-how



Differentiating attributes of the AmorphOX® platform



A versatile, modality-agnostic drug delivery platform

- Small molecules, peptides, proteins and vaccines
- Nasal, oral, sublingual, parenteral
- Powder, tablet, capsule, powder for reconstitution



Chemical and physical stability

- Long shelf-life and flexible storage conditions
- Elimination of cold chain requirements
- No need for antioxidants, chelating agents or unfavorable pH adjustments



Rapid absorption and high bioavailability

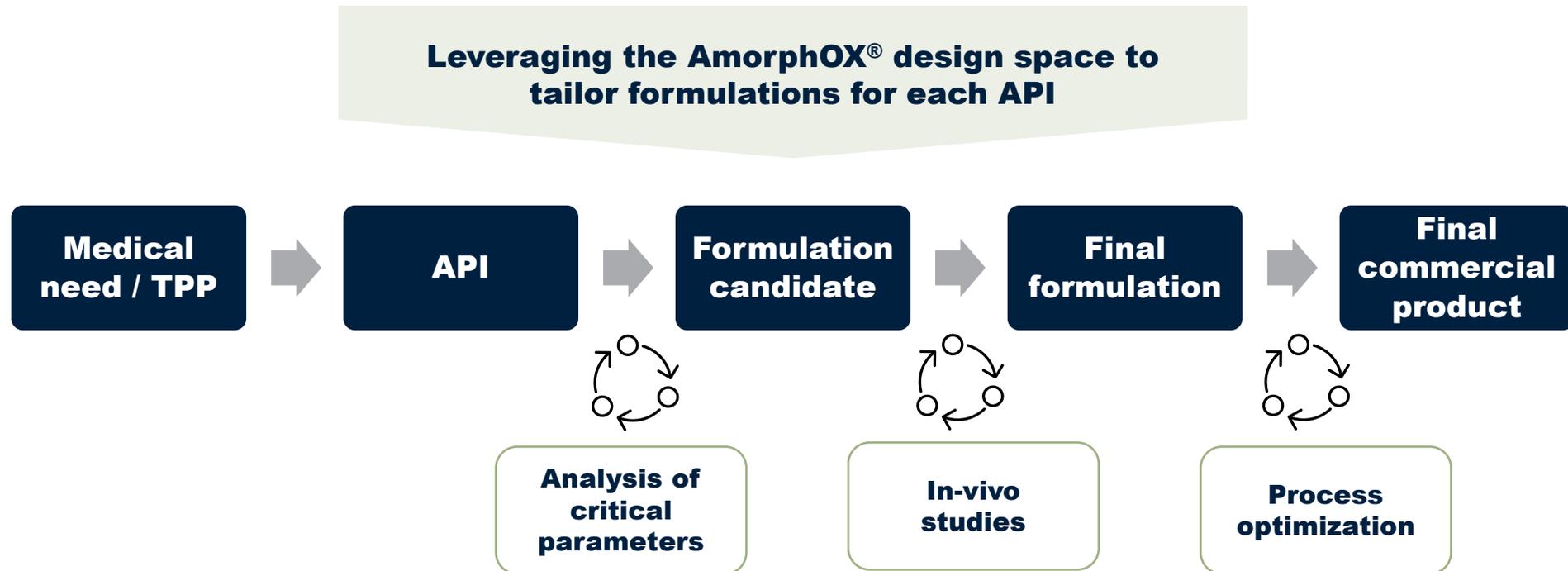
- Supersaturation at site of absorption
- Nose-to-brain opportunity (nasal)
- Reduced food-effect (nasal or oral)



Free-flowing, high-density composite powder

- No segregation, de-risking commercial manufacturing
- Co-localization of critical formulation components

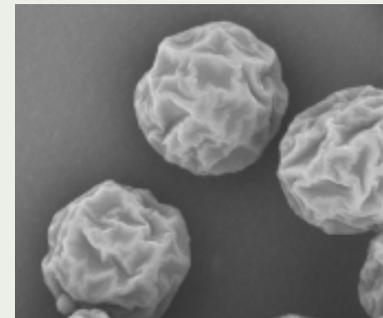
Enabling tailored formulation and product development with AmorphOX





**Spray-drying
manufacturing
built for scale**

- ✓ **Rapid early development enabled by in-house lab-scale spray-drying for clinical materials**
- ✓ **Robust, scalable spray-drying process with established commercial design space at Orexo's CMO**
- ✓ **Proprietary Orexo know-how used to design platform-specific spray-drying processes**
- ✓ **Proven manufacturability at scale, with multiple commercial-scale batches across project**
- ✓ **Stable, free-flowing powders simplify downstream manufacturing across modalities**
- ✓ **Sterile powder capability enables reconstitution and distribution without cold chain**



AmorphOX: Moving beyond nasal delivery in GLP-1s and expanding into new areas with significant market needs through preclinical innovation, and strategic partnerships.



Lisa Moore
SVP Product and Portfolio Strategy



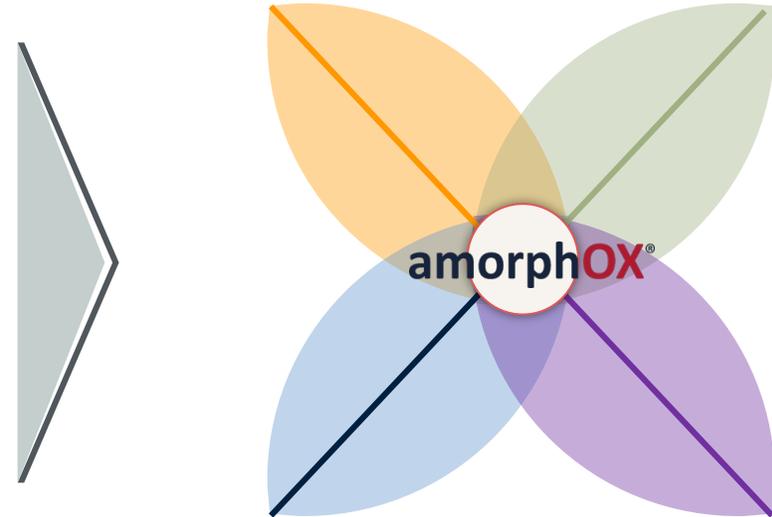
Robert Rönn
SVP Head of R&D

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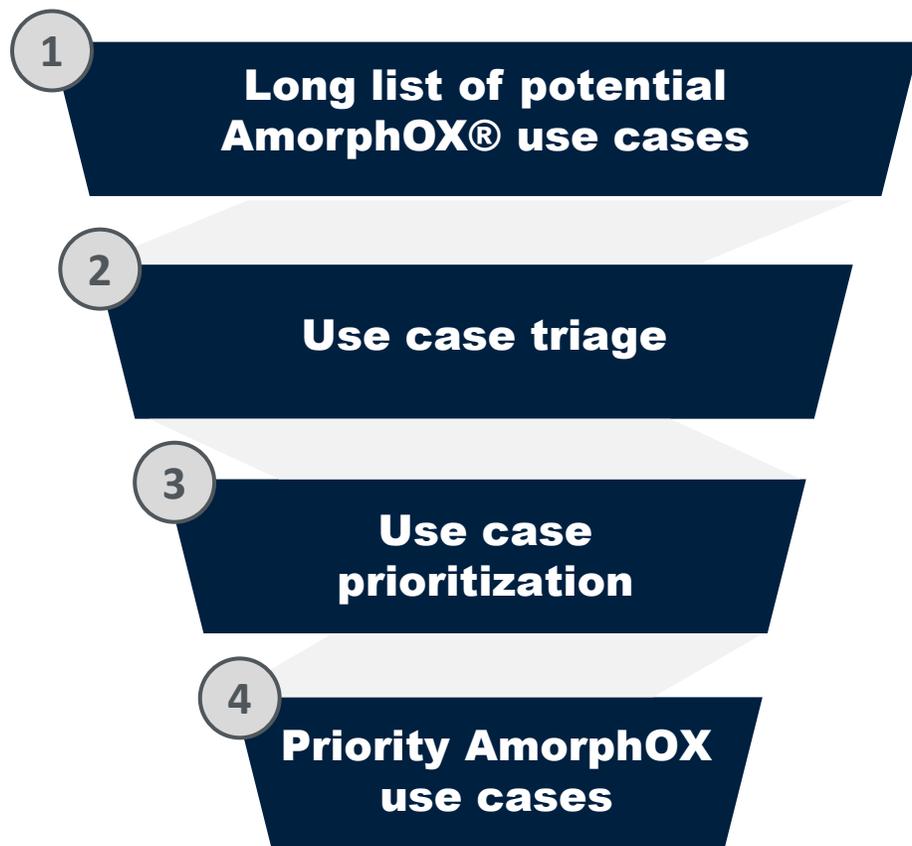
AmorphOX® technology applications advance when four key requirements are met

- Fulfill a **commercial imperative** for a manufacturer
- Fulfill a strong **unmet need** for a patient, healthcare professional, or payer
- Allow for **differentiated enablement** by Orexo
- Allow Orexo to share in the **value** generated or captured by the asset formulated



A disciplined triage engine drives identification of top priority AmorphOX use cases

Use cases tested in interviews with experts and industry representatives



Use case prioritization approach

- Examine major therapeutic areas, modalities, and route of administration to inform list of use cases
- Assess use case feasibility in the near-term versus long term, considering degree of technical fit
- Prioritize use cases that represent a material opportunity with significant unmet need addressable by AmorphOX



Large molecules: GLP-1s/peptides and vaccines

AmorphOX-formulated GLP-1s unlock new possibilities for patients and customers

- Provides a more convenient RoA than injectables with potentially less frequency than daily orals
- Eliminates the need for the cold chain
- Bypasses first-pass metabolism, avoiding food and water restrictions with administration
- Enables a unique powder formulation that may use less API
- Creates value for patients, providers, and manufacturers

~2.5 b

Adults globally who are overweight¹

~890 m

Adults globally living with obesity¹

~USD 25.9 b

Size of global anti-obesity medication market in 2025, growing to ~USD 82.55 b by 2032²



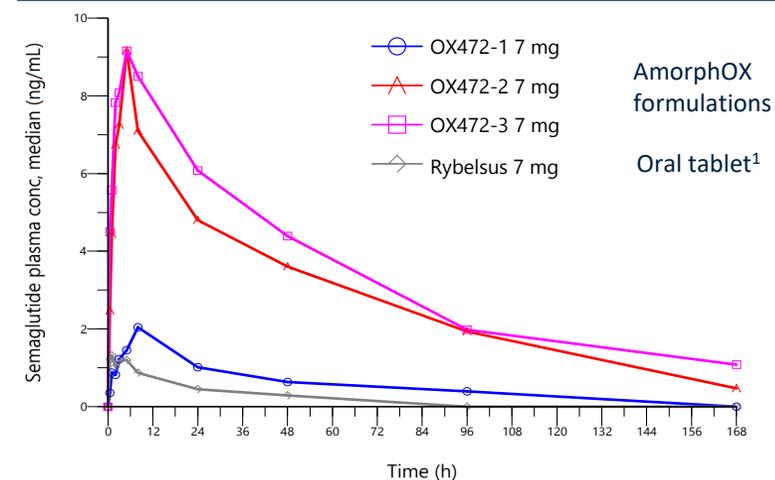
Promising first data on Orexo's nasal semaglutide formulation

- Data shared with industry experts and companies active in the field
- Good feedback with regards to bioavailability required to make future products commercially attractive
- New formulations to be tested in new in-vivo studies

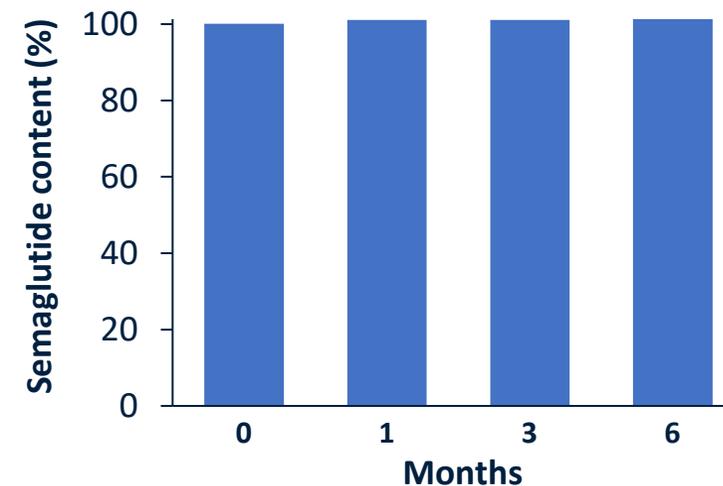


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Preclinical PK study: Intranasal semaglutide formulated by AmorphOX vs oral formulation



Semaglutide stability at 40°C/75% RH



Note: Rybelsus® is a registered trademark of Novo Nordisk A/S

1. Exposure of AmorphOX formulations were lower than injectable reference.

Moving beyond nasal GLP-1: Exploring the potential of AmorphOX in oral peptide delivery

Scientific rationale for AmorphOX®

- Amorphous → supersaturation at site of absorption
- Disintegration/dissolution properties
- Co-localization of drug and excipients
 - Avoid peptide aggregation
 - Critical formulation components released and available at the same site and time

Potential benefits and value

- Higher bioavailability → reduced dose → reduced cost and supply risks
- Reduced food effect → more flexible and convenient dosing
- Improved stability and shelf-life



Status

- **Formulation development of semaglutide tablets ongoing**
- **New IP filed**



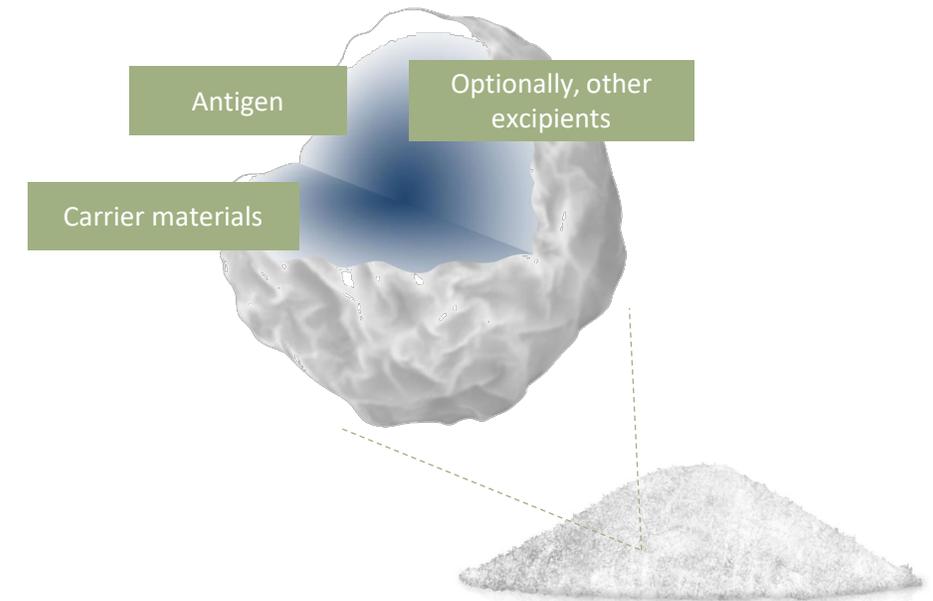
Next steps

- **Pre-clinical in-vivo pharmacokinetic Proof-of-Concept study H2 26**

AmorphOX-formulated thermostable vaccines create new opportunities to transform care

- Creates a thermostable vaccine for administration as a nasal powder or powder for reconstitution
- Eliminates the need for the cold chain, broadening patient access and global reach and reducing transportation and storage costs
- Stimulates mucosal immunity, which may prevent the spread of infection
- Creates value for patients, providers, and manufacturers

AmorphOX vaccine:
Nasal powder or powder for reconstitution



Advancing a new generation of vaccines

- **AmorphOX® is a highly stable delivery platform enabling formulation of sensitive APIs, including vaccines**
- **Eliminating cold chain requirements may improve accessibility and reduce COGS**

1 SARS-CoV-2 Spike Protein in AmorphOX

- ✓ Successfully formulated on the AmorphOX platform
- ✓ Free-flowing powder
- ✓ Retained activity after formulation and manufacturing, confirmed by binding assay and **stability at 40 °C for 3 months**



2 Live Attenuated Virus in AmorphOX

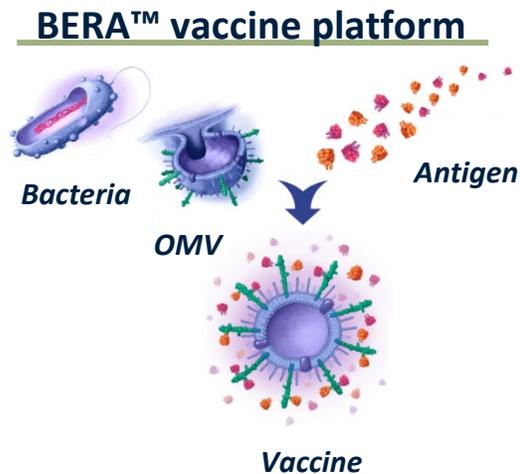
- ✓ Successful formulation of a live attenuated virus on the AmorphOX powder platform with retained activity
- ✓ Data generated supporting a thermostable powder



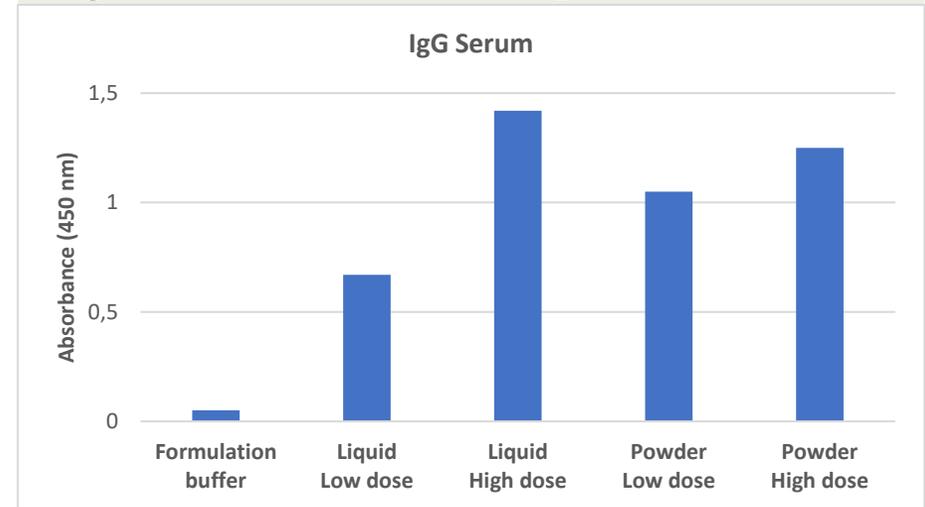
3 OMV Vaccine: Nasal powder vaccine demonstrates potential advantages over liquid nasal spray

- Collaboration between Abera and Orexo to develop nasal powder vaccines combining the AmorphOX® and BERA™ platforms
- In-vivo study comparing Abera's influenza vaccine as a liquid nasal spray versus an AmorphOX nasal powder formulation

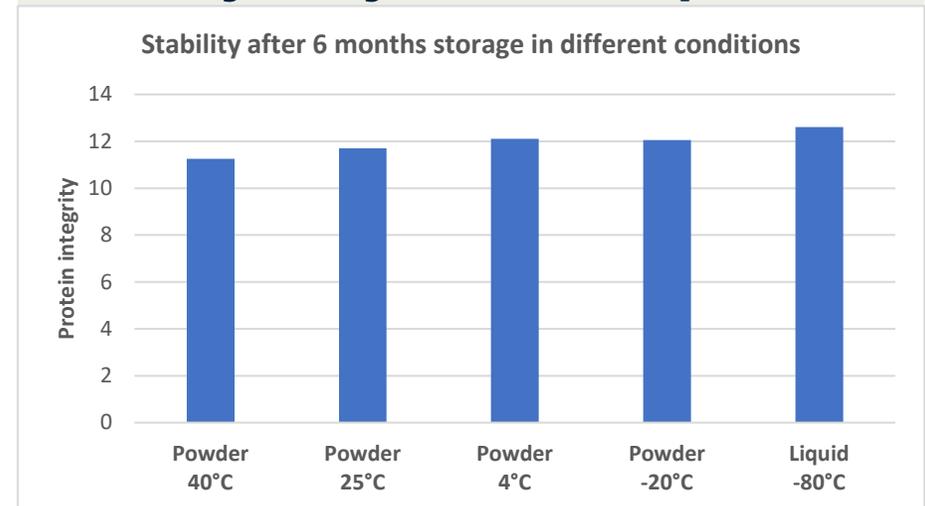
Note: Outer Membrane Vesicle (OMV) vaccine



Systemic immune response



Stability study of the OMV particles



Building the evidence base to advance vaccine partnerships



Data generated so far

- Successful formulation of three different vaccine types in the AmorphOX platform
- Thermostable powders generated for all three vaccine types
- In-vivo proof-of-concept shown with nasal AmorphOX powder



Next steps

- Advance ongoing collaboration with Abera
- Initiate new collaborations with industry and academic partners (discussions ongoing)
- Generate more data to gain better traction in partnership discussions

OX640: Advancing a best-in-class nasal epinephrine product with improved stability, bioavailability, and patient convenience, supported by accelerated development and scalable manufacturing to meet the needs of severe allergy patients.



Lisa Moore
SVP Product and Portfolio Strategy



Cecilia Coupland
SVP Head of Operations

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Large global epinephrine market, growing steadily; strong momentum for needle-free delivery systems

- **200M+ people globally** have life-threatening food allergies¹
- **~40M people in US** experience Type I allergic reactions²
- **Global epinephrine market to reach ~USD 6 b by 2033**, up from ~USD 3 b in 2025³
- **Epinephrine market dominated by autoinjectors**; cumbersome to carry; painful needle injections can deter rapid use in an emergency⁴
- **EMA: Some patients/caregivers delay or fail to administer epinephrine** due to needle fear, lack of portability, or fear of giving injection without medical training⁵
- **A nasal spray option has gained strong US commercial traction**; multiple country/region regulatory approvals and rollout confirm global expansion potential^{6,7}



First nasal alternative with promising start and high expectations

- **Strong sales development** in first year with USD 72.2 m net sales revenues in US¹
- **Ongoing rollout in several countries.** Germany market share of close to 18% after 6 months²
- **Well-received by payers,** with price premium relative to autoinjectors in US and Europe²
- **High expectations** of global sales potential; analysts forecast USD 500 m peak US sales and USD 500 m ex-US.³

1. Company A Q4 FY2025 Earnings. 2. Company B Annual Report 2025. 3. Seeking Alpha April 2025.

4. SnackSafely.com, Market Research Study, HCPLive: Douglas Mack MD March 17, 2026



OX640 aiming for best-in-class nasal epinephrine emergency treatment of severe allergic reactions

Differentiated OX640 target product profile vis-à-vis nasal competitors¹:

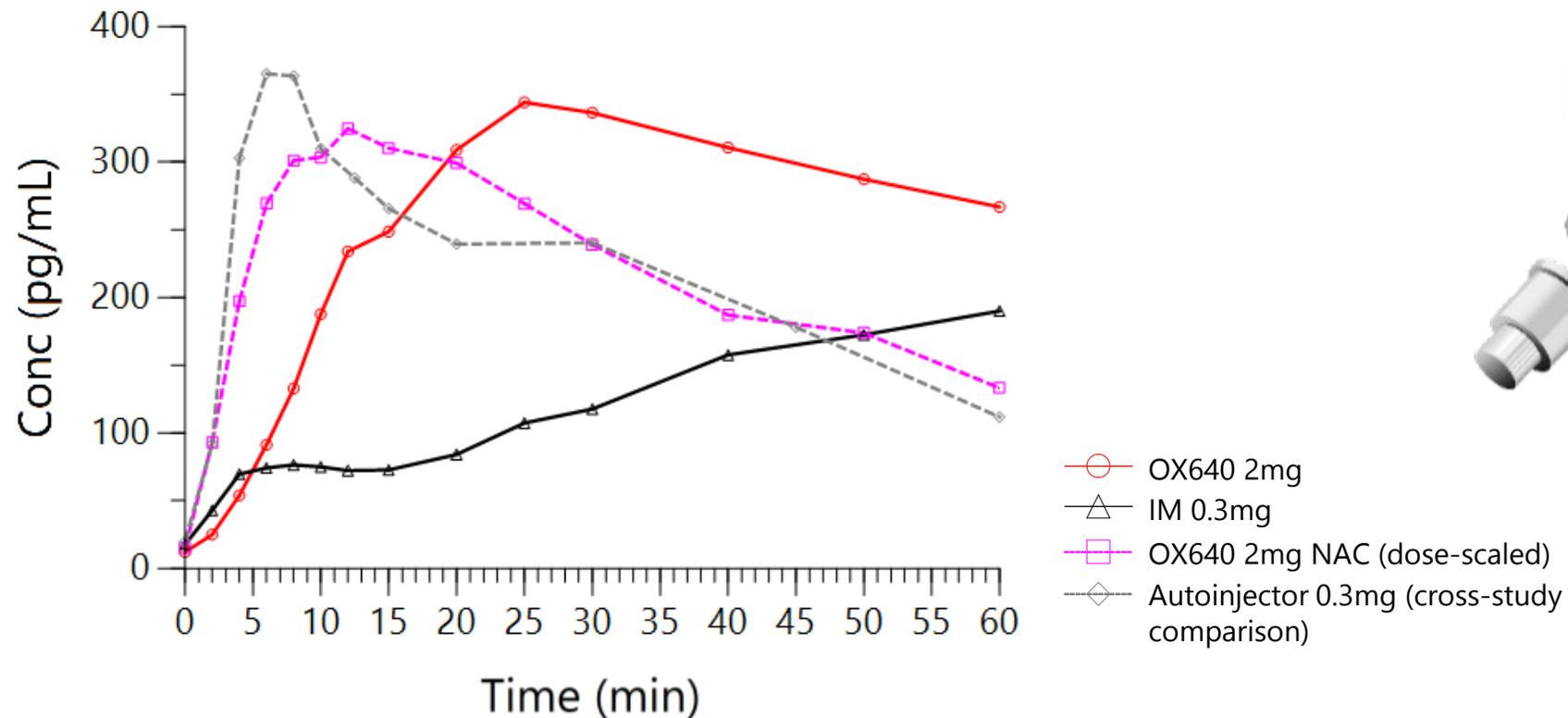
- **Highly stable:** Maintains potency at very low and high temperatures and does not freeze when exposed to freezing temperatures
- **Rapid onset:** Rapidly dissolving nasal powder epinephrine; high plasma levels within minutes
- **Extensive absorption:** High plasma levels for extended period after single dose under allergic rhinitis conditions
- **Long shelf life:** Long dating that results in less need for frequent prescription refills.



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1. Orexo Data on File. OX640 is investigational and is not approved by any regulatory agency. Stability, performance, and shelf life need to be confirmed with final commercial dose.

Solid preliminary PK data¹ from cross-study comparison

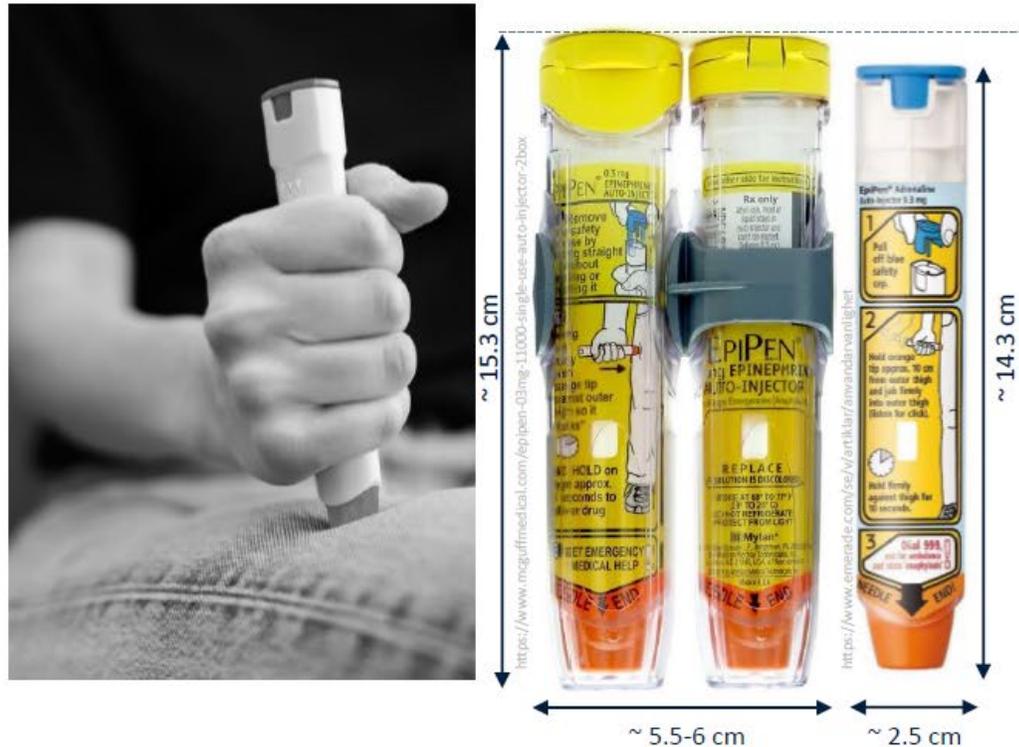


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1. Orexo Data on File. OX640 is investigational and is not approved by any regulatory agency. Stability, performance, and shelf life need to be confirmed with final commercial dose. Cross-study comparison. PK: pharmacokinetic. NAC: Nasal allergen challenge

OX640 powered to transform anaphylactic rescue

Going from this...

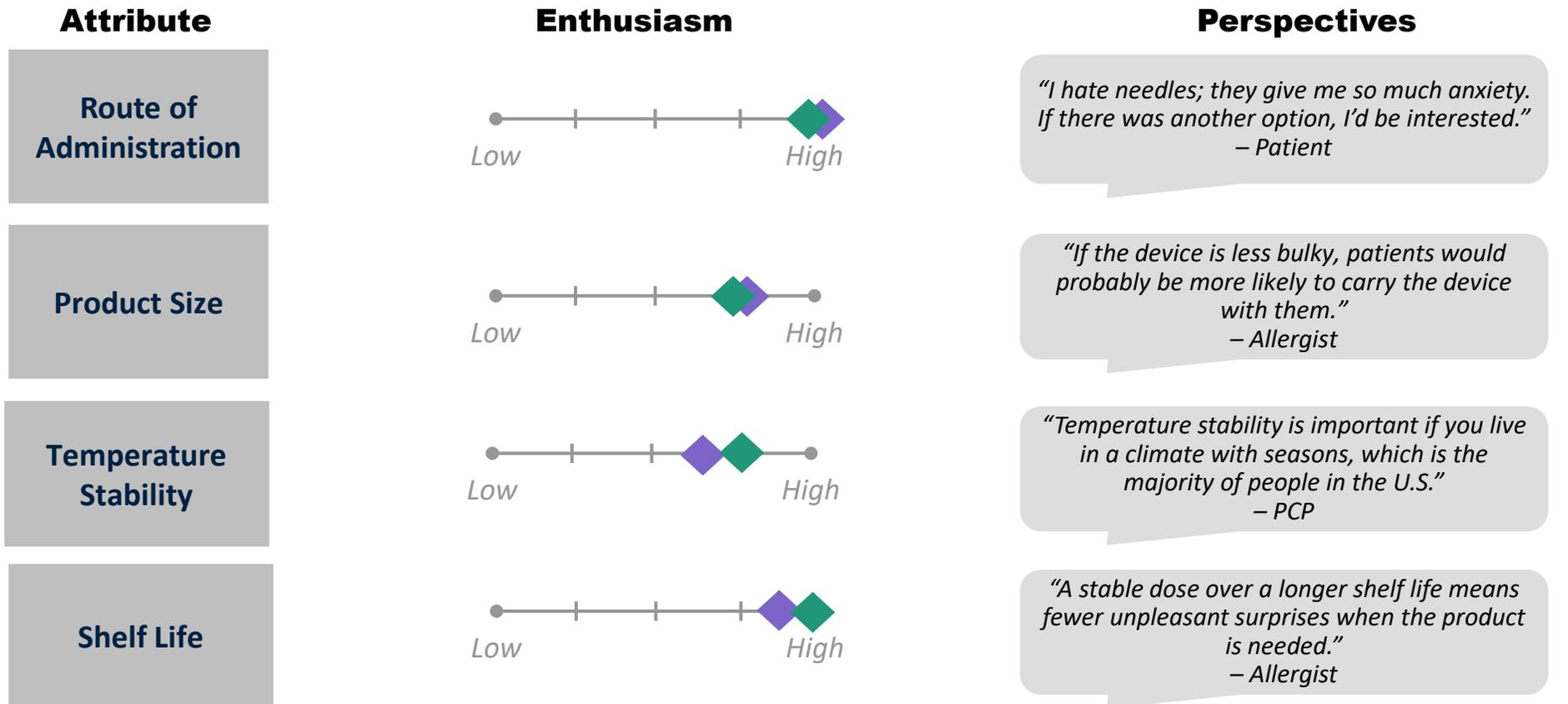


... to this



Images are for illustrative purposes only.

OX640 uptake will be greatest with those who prioritize portability and reducing patient burden





Next steps: Getting ready to start pivotal program

Earlier stages CMC and clinical work has been performed using earlier formulations and pilot scale manufacturing.



- Finalize scale-up of manufacturing to commercial scale
- Test product (incl Instruction for Use) in Human Factor Studies
- Final FDA interaction on development program before start of pivotal program
- Initiate OX640 pivotal clinical trial and reach value inflection point – first patient dosed

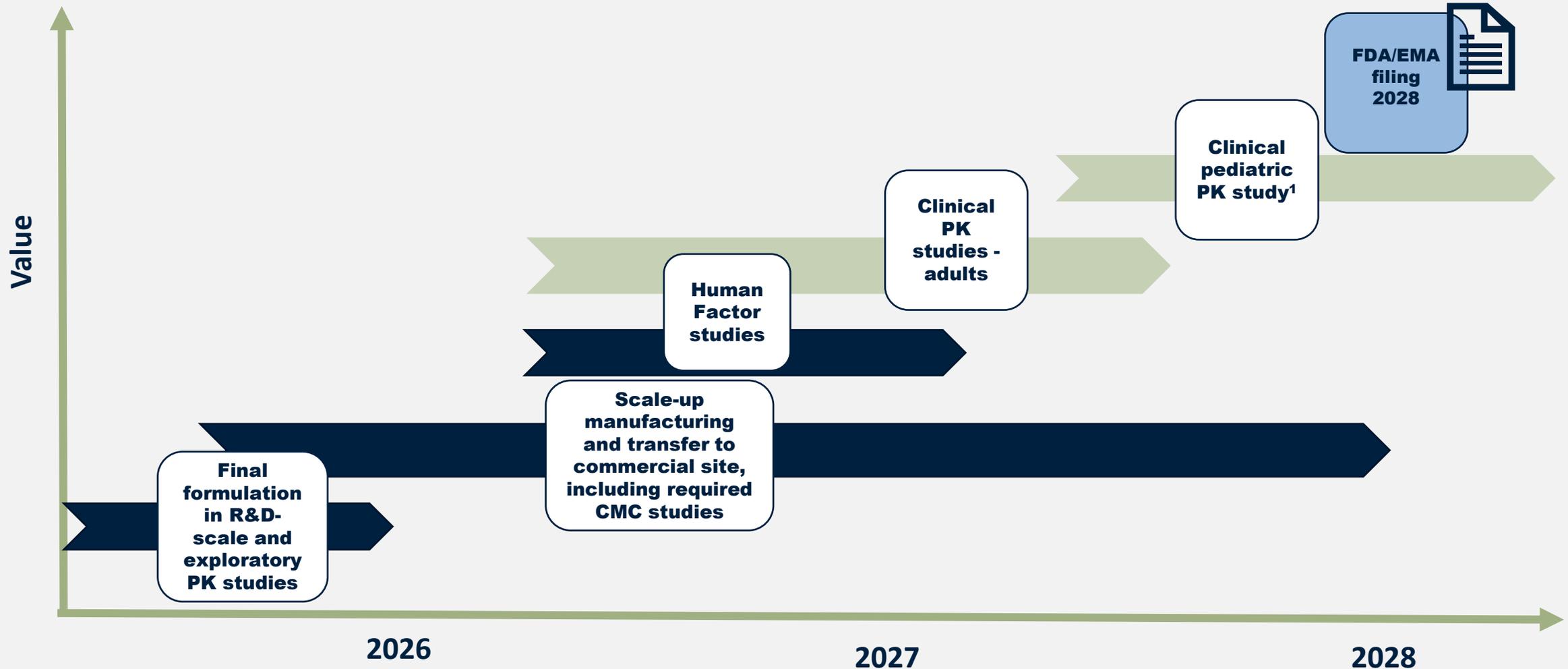
De-risking OX640 through proven learnings

- Final commercial product (FCP) produced on commercial lines for reliability and verification studies
- Importance of performing human factor work early and using the right vendor
- Inputs from FDA/EMA on clinical program for OX640 and first nasal epinephrine



- Izipry™ manufacturing platform reused for OX640
- Izipry™ human factors inform OX640 instruction for use (IFU) and labeling
- OX640 clinical program aligned with FDA/EMA feedback and product profile

FDA/EMA market approval timeline for OX640



1. 2mg read-out before initial filing

Orexo's own manufacturing capabilities create a competitive edge in nasal epinephrine

- ✓ Rescue products require **99.999% reliability** (<1 failure per 100,000)
- ✓ Izipry™ FDA interactions, manufacturing and supply chain leveraged for OX640
- ✓ Product and manufacturing designed end-to-end to minimize device failure
- ✓ Extensive sensors and controls prevent faulty devices reaching the market

Images: Filling equipment used in Orexo's FDA-inspected nasal powder production site. ▶



Break

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OX390: Developing the world's first medical countermeasure (MCM) to the rising threat from xylazine and medetomidine in collaboration with BARDA, a center within the US Department of Health and Human Services.



Edward Kim
Chief Medical Officer

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Xylazine – an emerging public health threat

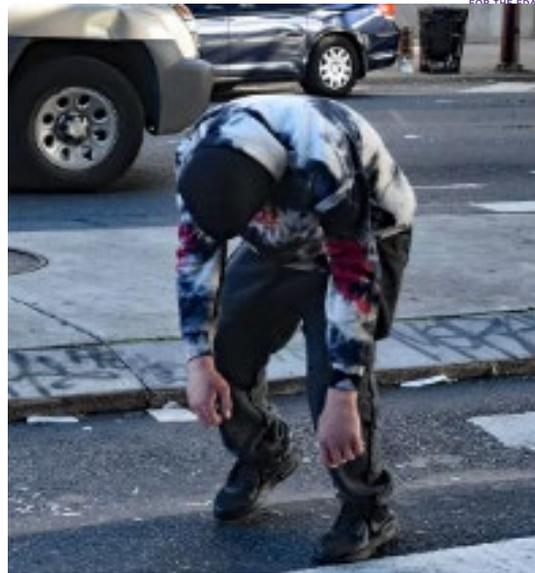
APRIL 12, 2023

Biden-Harris Administration
Designates Fentanyl Combined with
Xylazine as an Emerging Threat to the
United States

Mitigating Risks from Human
Xylazine Exposure

The meeting will begin shortly

REAGAN-UDALL
FOUNDATION
FOR THE FDA



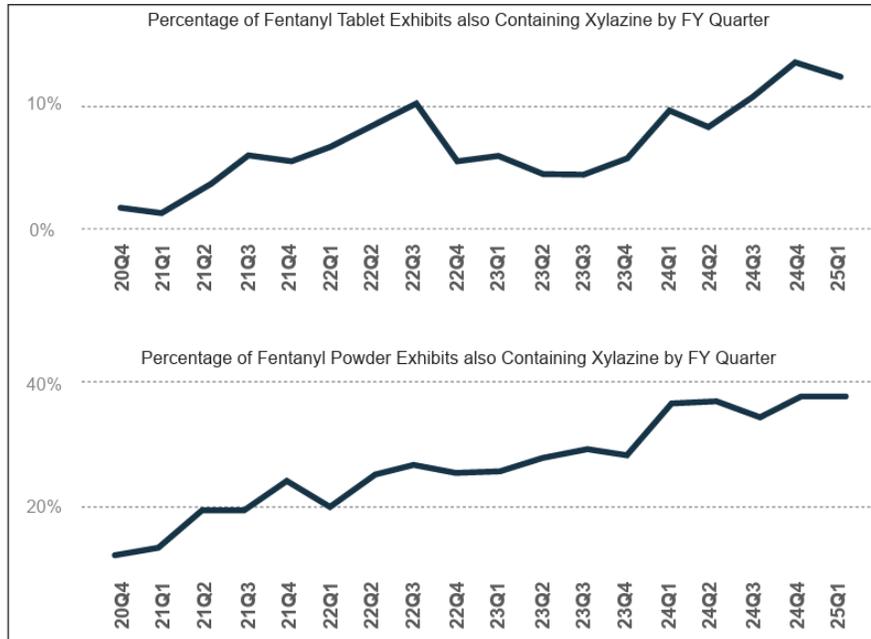
DEA Reports Widespread Threat of Fentanyl Mixed with Xylazine

- Veterinary sedative known as “**Tranq**”, alpha-2 agonist added to illicit opioids:
 - Produces profound sedation, “zombie-like” behavior, severe necrotic sores on skin
 - Increases brain hypoxia when co-administered with fentanyl
 - ***NOT*** reversed by naloxone⁴
 - From 2015 to 2020, overdose deaths involving xylazine increased from 2% to 26% in Philadelphia¹
- **No α 2-antagonist is approved for human use**

1. Frieman et al Drug Alcohol Depend 2022;233:109380 2. E Viscusi, personal communication 3. Choi et al (2023) Neuropsychopharmacology 2023 Dec 20 4. US DEA Public Safety Alert 2023 5. Gummin et al (2022) 2021 Annual Report for the National Poison Data System.

Xylazine adulteration of fentanyl is spreading across the US

Figure 12. Percentage of Fentanyl Pills (top) and Powder (bottom) Containing Xylazine, 2020-2024

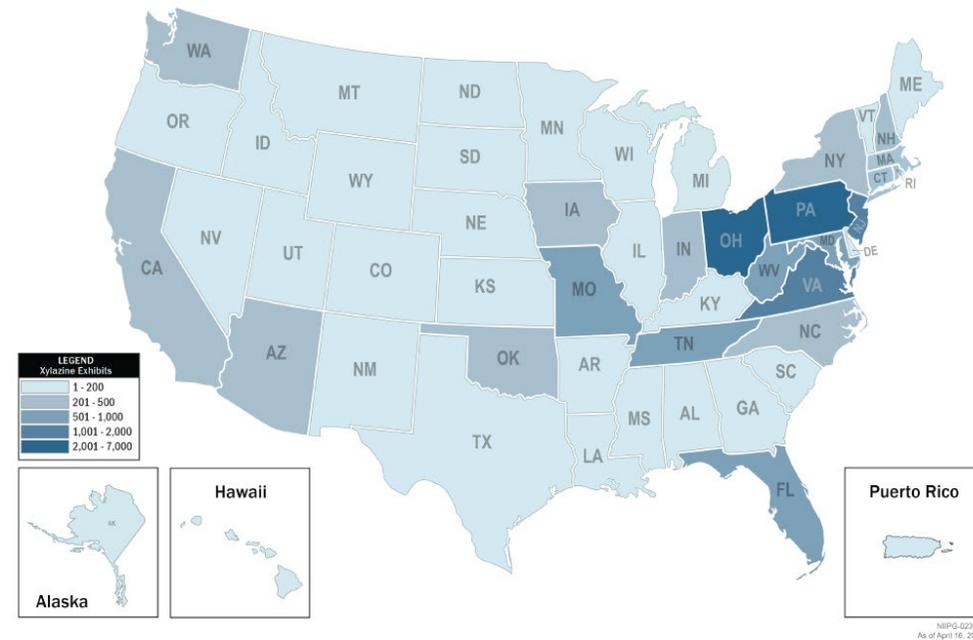


Source: DEA

The percentage of fake powder fentanyl and fake fentanyl pills containing xylazine has steadily risen since 2020. Fentanyl powder samples containing xylazine exceeded **35%** in the beginning of 2025.

Source: 2025 National Drug Threat Assessment (NDTA), data from DEA forensic laboratories

Figure 21. States with Reported Seizures of Xylazine, 2024

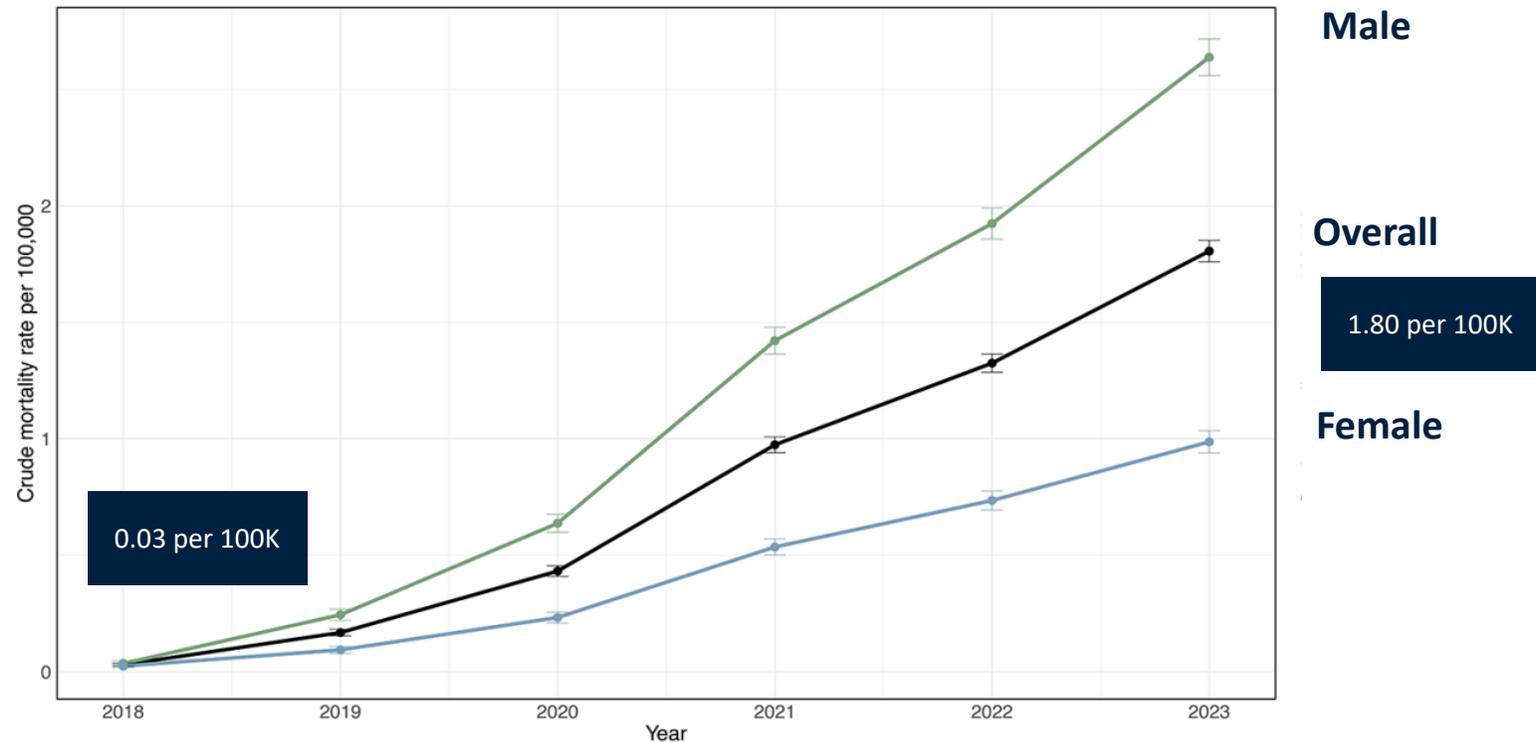


Source: National Forensic Laboratory Information System, data retrieved April 16, 2025

Xylazine has been identified in seized drug samples in every U.S. state, plus the District of Columbia and Puerto Rico.

It is most prevalent in drug samples seized in New Jersey, Virginia, Ohio, Maryland, Pennsylvania, and Florida.

The number of fentanyl-involved deaths with xylazine detected is increasing yearly



Mortality rate per 100K for IMF-xylazine increased **60x** between 2018-2023

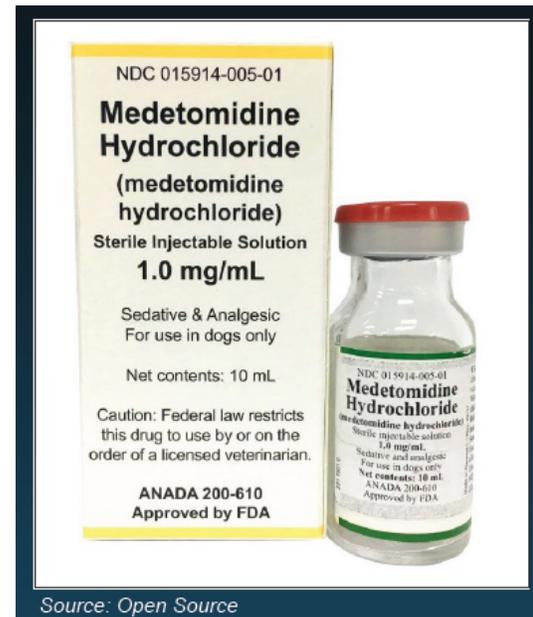
Medetomidine (i.e., “rhino tranq”) is increasingly being found mixed with fentanyl and xylazine



CDC to Clinicians: Look Out for Medetomidine in Opioid Overdose

— Often mixed with fentanyl, medetomidine is showing up in more illicit street drugs

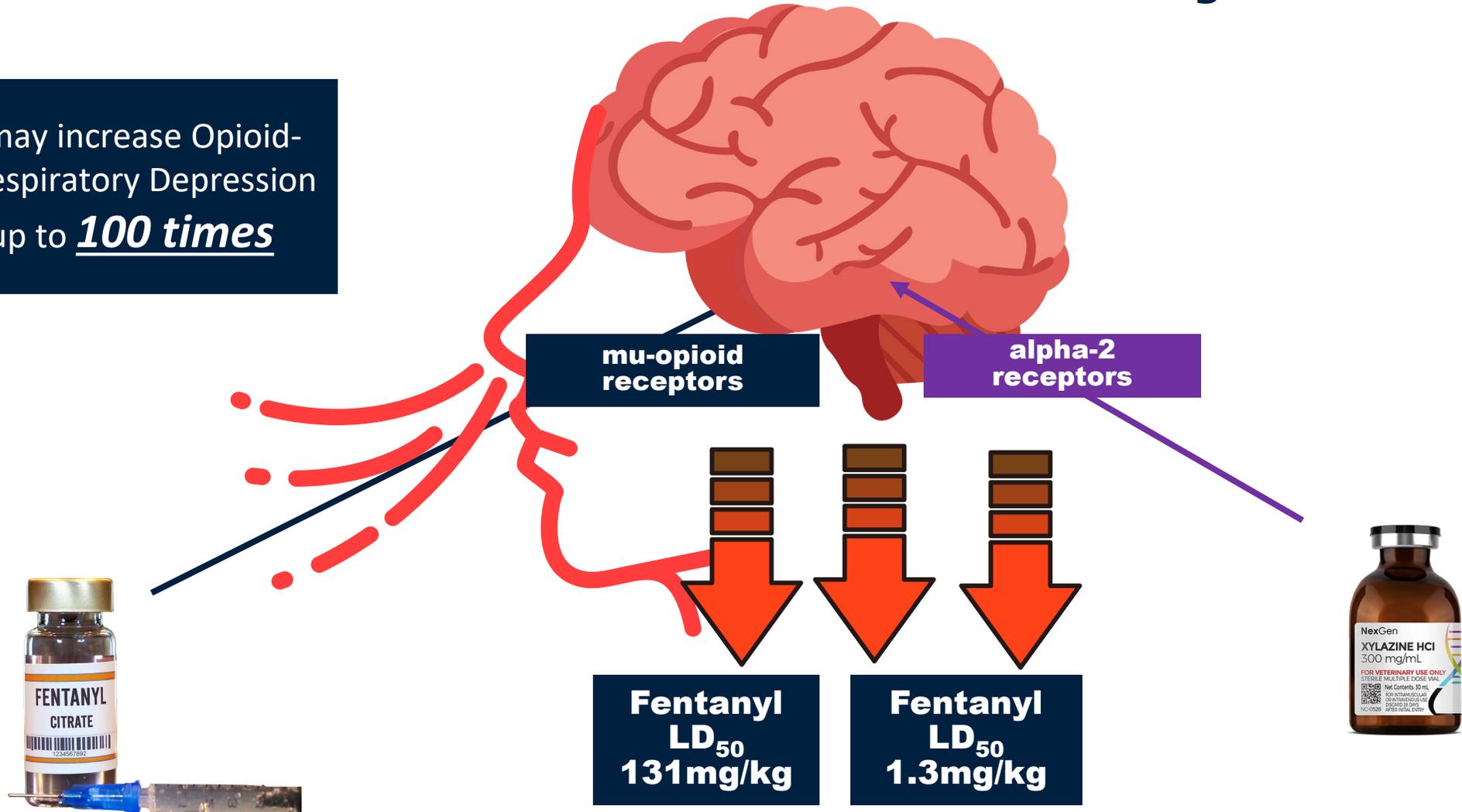
by Joedy McCreary, Enterprise & Investigative Writer, MedPage Today
August 7, 2025 • 3 min read



- Medetomidine’s potency is 200-300 times greater than that of xylazine
- According to DEA Office of Forensic Sciences, xylazine remains the number one adulterant found in fentanyl powder, but the **emergence of medetomidine is a dangerous development**
- This further exacerbates the emerging threat declared in 2023

Potential Reason for Increased Lethality

Xylazine may increase Opioid-Induced Respiratory Depression (OIRD) up to **100 times**



The lack of targeted antidotes for alpha-2 agonist exposure is an unmet need

[Reg Anesth Pain Med.](#) 2025 Jan 7;50(1):55-58. doi: 10.1136/rapm-2023-105190.

Emergence of xylazine as a public health threat: what does the anesthesiologist need to know for perioperative care?

Pawan K Solanki ¹, Samir Yellapragada ², Brendan Lynch ², Maria Eibel ², Eugene R Viscusi ³, Trent Emerick ²

Affiliations + expand

PMID: 38242642 DOI: 10.1136/rapm-2023-105190

[Comment](#) [Reg Anesth Pain Med.](#) 2025 May 6;50(5):452-453. doi: 10.1136/rapm-2024-105471.

Alpha-2 antagonists should be developed as xylazine antidotes in humans

William Oles ¹, Janet O Adeola ², Alexander B Stone ³

Affiliations + expand

PMID: 38772636 DOI: 10.1136/rapm-2024-105471

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Published Research using Polymers from PolySciTech

Xylazine

Information

Xylazine Reversal Research

“Further work toward developing xylazine overdose and blocking treatments is warranted.”

Future research should focus on developing targeted antidotes, refining overdose management protocols, and improving surveillance systems to combat this growing public health emergency effectively.

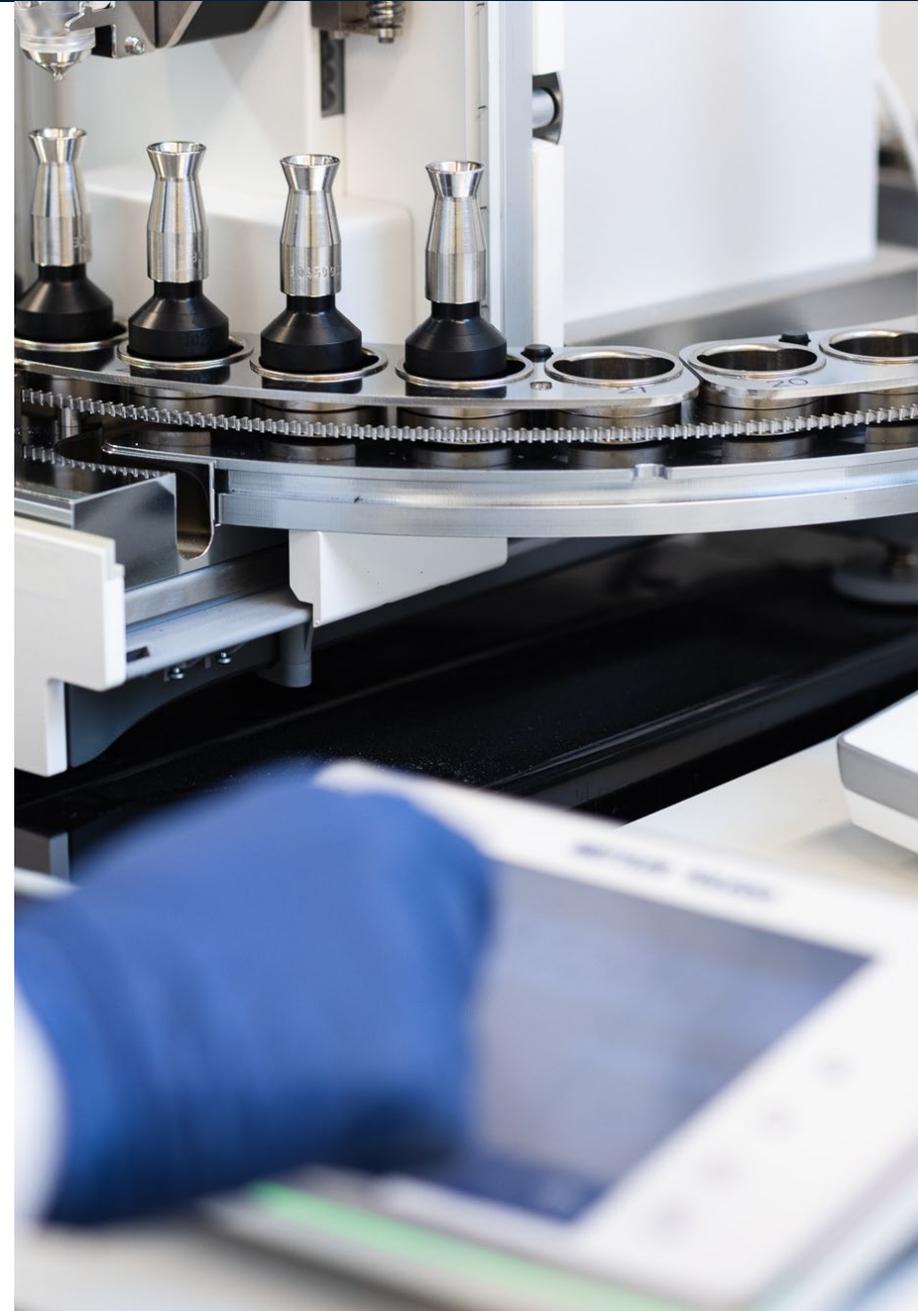
The solution – OX390 (atipamezole) intranasal powder

Single use device



Sealed storage tube

amorphOX®



OX390 (atipamezole) – a de-risked human NCE

α 2 antagonist approved as Antisedan[®] for veterinary use in the US since 1996

- Reverses sedation due to xylazine, medetomidine in animals
- Human development
 - Clinical studies by **Orion Corporation** in 1990's demonstrated efficacy to reverse sedation from dexmedetomidine (α 2 agonist approved for human use)
 - Well-tolerated when administered intravenously
 - Development discontinued due to lack of commercial opportunity in anesthesia

Orexo held a pre-IND meeting May 22, 2024 with FDA highly productive

- FDA agreed with unmet medical need due to xylazine adulteration of illicit opioid supply

BARDA contract summary – a public-private collaboration to address a public health threat

**Contract awarded for base period of
September 2025 - March 2027**

- Cost-sharing contract valued at USD 8.5 m to cover pre-IND requirements
- Four additional option periods to support NDA approval – total project value USD 51 m
- Work started Q4 2025



**NEWS: Orexo US to partnering with
BARDA for development of OX390
for adulterated opioid overdoses.**

Where we are today

- **In-vitro studies completed to optimize formulation**
- **Four formulations selected for preclinical in-vivo PK study (Q2 2026)**
- **Planning the nonclinical program needed for first in human PK study**
- **Storage tube optimization to increase shelf life and temperature excursions**
- **Preparing FDA guidance meeting request (Q2 2026)**

Expert perspectives: Why countermeasures are needed for the emerging threats from xylazine, medetomidine, and fentanyl combinations.



Mark A. Smith
PhD Davidson College, NC, US¹

Rooted
in science,
proven in
market

orexo

Building a viable business model through business development.



**Fredrik Järresten,
EVP and CFO,
Head of Business Development**

**Rooted
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market**

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Business Development is a fundamental element of a viable business model

Strategic Transformation

- Sale of Zubsolv® strengthens financial flexibility and allows Orexo to transition into a platform- and development driven company
- Investments redirected into three fundamental pillars of platform development, proprietary pipeline projects and partnerships.

Business Development (BD) role

- BD plays an integral part in the business model
 - **market insights** needed to scale AmorphOX® and guide Orexo's R&D priorities.
 - **partnerships**
 - **funding**

- **Our goal is a capital-efficient business with scalable revenue streams tied to technology, partnerships and milestone economics resulting in value creation.**

Explore
AmorphOX®
technology

Develop
proprietary
projects

Partner
AmorphOX
technology

Building on a long track record of partnering experience, providing additional funding

A long history of partnerships...

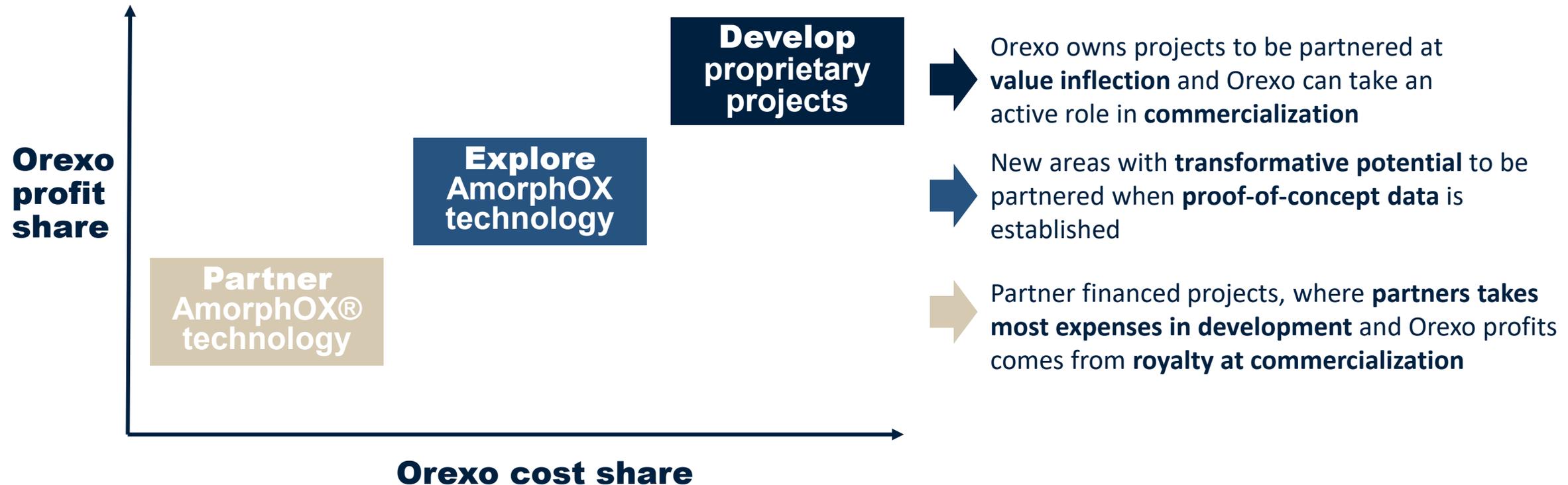
Examples:



...incl. transactions with significant financial impact

2012	Abstral® EU royalties sold for SEK 610 m
2013	Abstral US sold for USD 15 m
2015	Abstral EU milestone of GBP 5 m
2016	Zubsolv® ex US rights sold for EUR 7 m
2025	OX390 BARDA financing of up to USD 51 m
2025	Zubsolv US sold for USD 91 m plus earn-out

Three strategic focus areas diversify Orexo's risk-reward profile



Partnering at value inflection is a critical source of financing and de-risking



Proof-of-concept based on strong in-vivo and first human data

- Access to API, know-how, scientific methods
- Cost share
- Royalties & milestones



**Izipry™ after FDA approval
OX640 clinical data from pivotal trial(s)
OX390 clinical data from humans**

- Upfront payments, royalty and milestones



Postive outcome of feasibility studies

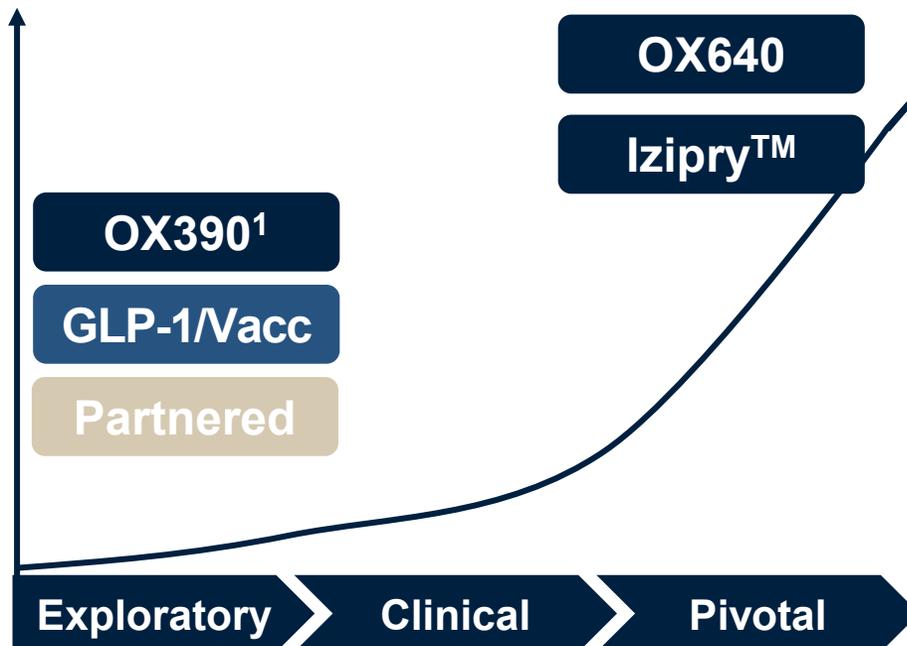
- Cost coverage
- Co-development
- Access to API
- Royalties and milestones

Short term business development and investment focus on OX640 and Izipry

OX640 and Izipry™ are in pivotal development stage...

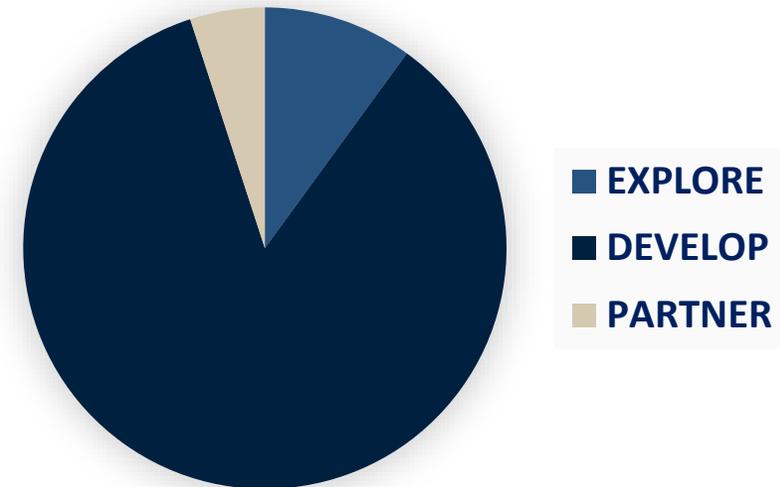
... leading to significant investments in 2026-2028

R&D cost level



1. Majority of costs are financed by BARDA

Allocation of R&D investments



OX640 is the main planned investment with ~SEK 210 m external expenses remaining

Business development is the main source of financing



The above-mentioned funding sources are central to Orexo's financing. In parallel, opportunities for long-term financing through the capital markets are continuously evaluated, depending on the company's performance and prevailing market conditions.



**..including closing remarks by
CEO Nikolaj Sørensen**

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proven in
market**

orexo



Global leadership and growth

Company key objectives

Building global leadership in amorphous drug delivery

Strategic pillars to reach key objectives

▶ Drive global leadership in amorphous powder for drug delivery

- Accelerate R&D and internal expertise in amorphous powder drug delivery
- Expand biomolecule research in peptides and proteins
- Strengthen academic and KOL partnerships

▶ Advance projects to value inflection

- Fund proprietary projects to value inflection
- Enforce go/no-go decisions to optimize speed and resources
- Drive proactive out-licensing with pharma partners.

▶ Expand partnerships for the AmorphOX technology

- Partner to unlock AmorphOX value
- Lower risk and cost through partner funding
- Capture upside via royalties and milestones

Thanks



lunch

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